Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Α	For the	e 2021 calen	dar year, or tax	year begi	inning		, 202	21, and endir	ıg		, ;	20		
В	Check if	applicable:	С							D Employ	er identifi	ication number		
	Add	lress change	WASHBURN-1	NORLAN	DS LIVING	G HISTO	RY CENT	ER		23-	73245	67		
	Nam	ne change	290 NORLAI							E Telepho	ne numbe	er		
		al return	LIVERMORE	ME 0	4253					207	-897-	7436		
	\vdash	return/terminated								207	051	7430		
		ended return								G Gross re		1.61	721	
	\vdash	1	F Name and addr	oo of princip	and officers				U(a) Is this	a group retur			731. X _{No}	
	App	lication pending			oai onicer.				` ,				No No	
			SAME AS C					1 1	If "No,"	subordinates attach a list.	See instr	ructions.	NO	
<u>_</u>		xempt status:	X 501(c)(3)	501(c) () 	nsert no.)	4947(a)(1)	or 527						
J			W.NORLANDS	T T			1		(-)	exemption nu				
K		of organization:	X Corporation	Trust	Association	Other ►		L Year of format	ion: 197	3 M s	State of leg	gal domicile: $ m ME$		
Pa	ırt I	Summar	у											
	1 5	Briefly descri	be the organiza	ion's mis	sion or most	significant a	activities:	SEE SCHE	DULE_O					
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Activities & Governance	_													
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	8 (Contributions	and grants (Pa	rt VIII lin	e 1h)					123,4	37		,825.	
æ			rice revenue (Pa								293.		,347.	
Revenue		-	ncome (Part VIII							518,3			,930.	
æ			e (Part VIII, colu			•				26,8			,550.	
			e – add lines 8							674,9			,652.	
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es	160									70,1	.00.	30	, 555.	
Expenses	Ibar	Professional fundraising fees (Part IX, column (A), line 11e)												
훘	b I					· · · —		4,651.	<u>.</u>					
ш	17		ses (Part IX, col							156,3			<u>,059.</u>	
	18 ⊺	Total expense	es. Add lines 13	-17 (must	t equal Part I	X, column ((A), line 25)			228,0	139.	236	,594.	
		Revenue less	expenses. Sub	tract line	18 from line	12				446,9	00.	-80	,942.	
\$ 80 80 80 80 80 80 80 80 80 80 80 80 80 8										ng of Curren	t Year	End of Ye	ar	
age and a	20 T		(Part X, line 16)						_	5,559,0	122.	3,451		
	21 T	Γotal liabilitie	s (Part X, line 2	(6)						31,9	02.	4	,914.	
Net Assets Fund Balanc	22 N	Net assets or	fund balances.	Subtract	line 21 from	line 20			. 3	,527,1	20.	3,446	,178.	
Pa	rt II	Signatur	e Block						•		•	•		
Unde	er penaltie	es of perjury, I de	eclare that I have exa	mined this re	eturn, including ac	companying sc	hedules and st	atements, and to	the best of m	y knowledge	and belief	f, it is true, correct	, and	
com	plete. Dec	claration of prepa	rer (other than office) is based or	n all information o	of which prepare	er has any kno	wledge.						
		.												
Sig	ηn	Signatu	re of officer						Da	te				
He	re	LIS	A MACDONAL	D COOP	ER				EXECU	JTIVE I	DIREC	TOR		
		Type or	print name and title											
		Print/Type p	oreparer's name		Preparer's sig	nature		Date		Check	K if P	TIN		
Pa	id	TRACY	CASSIDY C	PA.	TRACY (CASSIDY	CPA			self-employe		200283403		
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	e Only			ET LN						Firm's EIN	> 30−	0602335		
	•				ME 04011					Phone no.		522-1014		
Ma	y the IR	RS discuss th	is return with th			ve? See ins	structions					X Yes	No	

Part	Ш	Statement of Program Service			
			nse or note to any line in this Part III		X
	-	describe the organization's mission:			
	SEE_	SCHEDULE O			
			ogram services during the year which were no		. —
					Yes X No
	If "Yes	," describe these new services on Schedu	le O.		· —
3	Did th	e organization cease conducting, or ma	ke significant changes in how it conducts,	any program services?	Yes X No
1	If "Yes	," describe these changes on Schedule O			· <u>-</u>
4	Descri	be the organization's program service	accomplishments for each of its three large	est program services, as measu	ired by expenses.
;	Section and re	n 501(c)(3) and 501(c)(4) organization evenue, if any, for each program service	s are required to report the amount of grare reported.	nts and allocations to others, the	e total expenses,
				·	
	(Code		57,954. including grants of \$		27,922.)
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			Y 250 ELEMENTARY AGE STUDE		
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			ERITAGE TOURISM: NORLANDS		
	COM	MUNITY EVENT ACTIVITIES F	ND GUIDED SITE TOURS FOR A	PPROXIMATELY 700 VIS	SITORS WHO
•	ENG	AGE WITH HISTORIC INTERP	ETERS PORTRAYING COMMUNITY	MEMBERS FROM THE 18	350-70S.
			BATTLE REINACTMENTS, HIST		
•	DEMO	ONSTRATIONS, AND INTERACT	IVE ROLE-PLAYING ACTIVITIE	S WITH MEMBERS OF TH	IE "WASHBURN
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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Χ	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If 'Yes,' complete Schedule C, Part l</i>	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If 'Yes,' complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, IX, or X, as applicable.			
á	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI.	11 a	Х	
ŀ	Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		Х
(Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		X
(1 Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
•	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		Χ
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		Х
12 a	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII	12a		Х
ŀ	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Χ
14 a	a Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
ŀ	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV.	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV	15		Х
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If 'Yes,' complete Schedule F, Parts III and IV</i>	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
20 a	Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20a		Х
b	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II.	21		X

Form 990 (2021) WASHBURN-NORLANDS LIVING HISTORY CENTER Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		X
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J.</i>	23		Х
24 a	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		Х
ŀ	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
C	d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
ŀ	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part II</i>	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.	27		Х
	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
â	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If 'Yes,' complete Schedule L, Part IV.	28a		Х
ŀ	A family member of any individual described in line 28a? If 'Yes,' complete Schedule L, Part IV.	28b		Х
C	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If Yes,' complete Schedule L, Part IV.	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I.	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1	34		Х
35 a	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
ł	olf 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			. No
1 a	a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		Yes	NO
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
(Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1.		
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Form 990 (2021) WASHBURN-NORLANDS LIVING HISTORY CENTER

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
28	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 5			
ı	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Χ	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.			
3 8	a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a		Х
ı	1 If 'Yes,' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation on Schedule O</i>	3 b		
4 8	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4 a		Х
ı	o If 'Yes,' enter the name of the foreign country ► See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5:	a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
	If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
	a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a		Х
I	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).			
i	a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and			
	services provided to the payor?	7 a		Х
	olf 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b		
(Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file	7 c	ļ	Х
	Form 8282?	70		Λ
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e		Х
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		X
	a If the organization received a contribution of qualified intellectual property, did the organization file Form 8899			
,	as required?	7 g	ļ	
	n If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring			
	organization have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	a Did the sponsoring organization make any taxable distributions under section 4966?	9 a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b		
	Section 501(c)(7) organizations. Enter:			
	a Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	a Gross income from members or shareholders			
	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	10		
	a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12b	12a		
	Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state?	13a		
•	Note: See the instructions for additional information the organization must report on Schedule O.	ısa		
ı	Enter the amount of reserves the organization is required to maintain by the states in			
(which the organization is licensed to issue qualified health plans			
14 a	a Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
ı	If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If 'Yes,' complete Form 4720, Schedule O.	16		Х
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		

Part VI Governance, Management, and Disclosure. For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1 a Enter the number of voting members of the governing body at the end of the tax year..... 10 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent..... 10 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Χ Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 Χ 6 Χ Did the organization have members or stockholders?..... 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7 a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... X 8a X **b** Each committee with authority to act on behalf of the governing body?..... 8 b 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses on Schedule O...... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10 a Did the organization have local chapters, branches, or affiliates?..... 10 a Χ b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their 10 b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13...... 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b to conflicts?..... c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe on Schedule O how this was done...... 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ **14** Did the organization have a written document retention and destruction policy?..... 14 Χ Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official. SEE SCHEDULE. Q. 15 a **b** Other officers or key employees of the organization..... 15 b X If 'Yes' to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X taxable entity during the year?..... 16 a **b** If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 16b organization's exempt status with respect to such arrangements?... Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed > NONE Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request X Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. SEE SCHEDULE O State the name, address, and telephone number of the person who possesses the organization's books and records

LISA MACDONALD COOPER 290 NORLANDS RD LIVERMORE ME 04253 207-897-7436

Form **990** (2021)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See the instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

BAA

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (C) Position (do not check more than one box, unless person is both an officer and a (A) (B) (F) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) Name and title Reportable compensation from Average Estimated amount hours director/trustee) of other compensation from the organization the organization (W-2/1099-MISC/1099-NEC) Officer Institutional trustee ndividual tighest compensated (list any omployee hours for organizations related organiza l trustee tions helow dotted (1) LISA MACDONALD COOPER 40 EXECUTIVE DIRECTOR 0 Χ 0 0. 14,423 (2) MARY CASTONGUAY 4 0 TREASURER Χ Χ 1,500 0 0. (3) RENEE BONIN 5 0 PRESIDENT Χ Χ 0 0 0. (4) CAROLYN LAWSON 25 **SECRETARY** 0 Χ Χ 0 0 0. (5) TAYLOE WASHBURN 5 BOARD MEMBER 0 Χ 0 0. 0. (6) THOMAS MULLIN 2.5 BOARD MEMBER 0 Χ 0 0. 0 2.5 (7) WILLIAM GWALTNEY BOARD MEMBER Χ 0. 0 0. 0. (8) HALEY BARTON 1 0 BOARD MEMBER Χ 0 0 0. (9) JANE FROST 1 BOARD MEMBER 0 Χ 0 0 0. (10) RON KLEY 1 0 BOARD MEMBER Χ 0 0. 0 THAD GABRYSZEWSKI 1 BOARD MEMBER 0 Χ 0 0 0. (12)(13)(14)

TEEA0107L 09/22/21

Part VII	Section A. Officers, Directors, Tru	ıstees,	Key	Em	ıplo	oye	es,	and	d Highest Com	pensated Emp	oyees	(conti	inued)
		(B)			((•							
	(A) Name and title	Average hours per week	box	, unle cer ar	ess pe nd a d	erson direct	than is both or/trus	n an tee)	(D) Reportable compensation from the organization	(E) Reportable compensation from	((F) ated am of other	
		(list any hours for related organiza - tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Kay amplayaa	Highest compensated employee	Former	the organization (W-2/1099- MISC/1099-NEC)	related organizations (W-2/1099- MISC/1099-NEC)	the o	ensation organizat d related anization	tion d
(15)		illie)		ইট)lod						
(15)													
(16)													
(17)													
(18)													
(19)													
(20)													
(21)													
(22)													
(23)													
(24)													
(25)													
1 b Subt	total							>	15,923.	0.			0.
	I from continuation sheets to Part VII, Secti							►	0. 15,923.	0. 0.			0.
2 Total	number of individuals (including but not limited							ved			ensatio	n	<u> </u>
trom	the organization • 0											Yes	No
3 Did ton lir	the organization list any former officer, direc ne 1a? <i>If 'Yes,' complete Schedule J for suc</i>	tor, truste h individu	ee, ke <i>ial</i>	ey eı	mple	oyee	e, or	high	nest compensated	employee	. 3		Х
4 For a	any individual listed on line 1a, is the sum of organization and related organizations greate	reportab er than \$1	le co 50,00	mpe	ensa If '}	ition ⁄ <i>es,</i> '	and com	oth	er compensation te Schedule J for	from	_		
5 Did a	n individual any person listed on line 1a receive or accru	e comper	satio	n fr	om	anv	unre	late	ed organization or	individual			X
	ervices rendered to the organization? If 'Yes B. Independent Contractors	s, сотпрте	ie St	пеа	iuie	J 10	rsuc	:пр	erson		. 3		X
1 Com	plete this table for your five highest compen pensation from the organization. Report compen	sated ind	epen the c	dent alen	t cor dar	ntrad year	ctors endi	tha ng v	t received more the	nan \$100,000 of ganization's tax year			
	(A) Name and business add	ress							(B) Description of	of services	Compe	C) ensatio	n
	number of independent contractors (including t		ited to	o tho	se l	isted	d abo	ve)	who received more	than			
\$100	0,000 of compensation from the organization	• 0											

		Check if Schedule O contains a response or note to any	line in this Part V	III		
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
iifts, Grants, ar Amounts	1 a b c d	Federated campaigns 1a Membership dues 1b 1,897. Fundraising events 1c Related organizations 1d				
Contributions, Gifts, Grants, and Other Similar Amounts	e f g	Government grants (contributions) 1 e 17,100. All other contributions, gifts, grants, and similar amounts not included above 1 f 56,828. Noncash contributions included in lines 1a-1f 1 g				
	h	Total. Add lines 1a-1f	75,825.			
Program Service Revenue	2 -	Business Code				
eve		HERITAGE TOURISM	4,105.	4,105.		
e B	b	AUXILLARY EVENTS EDUCATIONAL PROGRAMS	2,779. 1,463.	2,779. 1,463.		
ervik	d		1,405.	1,405.		
ΒS	е					
gra	f	All other program service revenue				
Ā	g	Total. Add lines 2a-2f ▶	8,347.			
	3	Investment income (including dividends, interest, and other similar amounts)	40 020			40 020
	4	Income from investment of tax-exempt bond proceeds	48,930.			48,930.
	5	Royalties				
		(i) Real (ii) Personal				
		Gross rents				
		Less: rental expenses 6b				
		Rental income or (loss) 6c 870.	0.70	070		
		(i) Securities (ii) Other	870.	870.		
	/ a	Gross amount from sales of assets				
	b	other than inventory Less: cost or other basis				
		and sales expenses 7b				
		Gain or (loss)				
		Net gain or (loss)				
Other Revenue	8 a	Gross income from fundraising events (not including \$ of contributions reported on line 1c).				
Re		See Part IV, line 18				
her		Less: direct expenses 8b 4,701.				
Ö	С	Net income or (loss) from fundraising events ▶	5,224.			
		Gross income from gaming activities. See Part IV, line 19				
		Less: direct expenses 9b				
		Net income or (loss) from gaming activities				
		Gross sales of inventory, less				
	С	Net income or (loss) from sales of inventory	5,213.	5,213.		
8		Business Code				
Miscellaneous Revenue	11 a	INTEREST ON LOAN	11,243.	11,243.		
scellaneo Revenue	b					
Re	q	All other revenue				
Ĭ		Total. Add lines 11a-11d	11,243.			
			155,652.	25,673.	0.	48,930.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a re	esponse or note to any (A)	line in this Part IX (B)	(C)	(D)
Do i 6b, 1	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	15,923.	721.	15,202.	0.
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	33,653.	20,133.	11,328.	2,192.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	33,3331	20, 200	==, == :	=, ===
9	Other employee benefits				
10	Payroll taxes	6,959.	3,019.	3,623.	317.
11	Fees for services (nonemployees):				
а	Management				
b	Legal Legal	1,935.		1,935.	
	: Accounting	8,050.	513.	7,483.	54.
C	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
	Investment management fees	3,622.		3,622.	
g	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule 0.)				
12	Advertising and promotion	3,385.	300.	3,085.	
13	Office expenses	1,275.	553.	664.	58.
14	Information technology	279.	121.	145.	13.
15	Royalties				
16	Occupancy	23,096.	10,160.	11,945.	991.
17	Travel	1,300.	780.	390.	130.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	,			
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	40,649.	40,649.		
23	Insurance	12,718.	11,832.	821.	65.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	BUILDING RESTORATION	68,575.	65,676.	2,666.	233.
_	MUSEUM EXPENSES	7,987.	7,987.		
	SCHOLARSHIPS	2,500.	2,500.		
C	FARM EXPENSES	1,400.	1,400.		
e	All other expenses	3,288.	1,610.	1,080.	598.
25	Total functional expenses. Add lines 1 through 24e	236,594.	167,954.	63,989.	4,651.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720).				

		Check if Schedule O contains a response or note to	any line	in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			68,244.	1	31,405.
	2	Savings and temporary cash investments			408,090.	2	327,387.
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current or form trustee, key employee, creator or founder, substantial controlled entity or family member of any of these pe	er officer I contribut	, director, tor, or 35%		5	
	6	Loans and other receivables from other disqualified p		<u> </u>		,	
	0	section 4958(f)(1)), and persons described in section				6	
	7	Notes and loans receivable, net		´ ` ´	225,000.	7	211 212
Ø	8	Inventories for sale or use		L	2,154.	8	214,342. 2,154.
set	9	Prepaid expenses and deferred charges			1,027.	9	4,531.
Assets	_		1 1		1,027.	9	4,531.
י		Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D		2,932,422.			
		Less: accumulated depreciation		457,592.	2,497,478.	10 c	2,474,830.
	11	Investments — publicly traded securities			357,029.	11	396,443.
	12	Investments – other securities. See Part IV, line 11.				12	
	13	Investments – program-related. See Part IV, line 11.		├ -		13	
	14	Intangible assets.		14			
	15	Other assets. See Part IV, line 11	0 550 000	15	0 151 000		
	16	Total assets. Add lines 1 through 15 (must equal line	33)		3,559,022.	16	3,451,092.
	17	Accounts payable and accrued expenses	14,802.	17	4,914.		
	18	Grants payable		<u> </u>		18	
	19	Deferred revenue		_		19	
	20	Tax-exempt bond liabilities		_		20	
ě	21	Escrow or custodial account liability. Complete Part I		L		21	
Liabilities	22	Loans and other payables to any current or former of key employee, creator or founder, substantial contribu- controlled entity or family member of any of these per	utor, or 35	5%		22	
-	23	Secured mortgages and notes payable to unrelated th	nird partie	s	17,100.	23	
	24	Unsecured notes and loans payable to unrelated third	l parties		,	24	
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com				25	
	26	Total liabilities. Add lines 17 through 25			31,902.	26	4,914.
nces		Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.	≥ ►	<u> </u>			
a	27	Net assets without donor restrictions			3,170,091.	27	3,039,059.
ä	28	Net assets with donor restrictions		<u></u>	357,029.	28	407,119.
Net Assets or Fund Balance		Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.	ck here >	. [
ō	29	Capital stock or trust principal, or current funds			29		
şte	30	Paid-in or capital surplus, or land, building, or equipm	nent fund.			30	
Š	31	Retained earnings, endowment, accumulated income,	, or other	funds		31	
t A	32	Total net assets or fund balances			3,527,120.	32	3,446,178.
¥	33	Total liabilities and net assets/fund balances			3,559,022.	33	3,451,092.
RΔ	Δ		TEEA0111L	09/22/21	,,		Form 990 (2021)

Form **990** (2021)

Pa	rt XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI							
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1.	55,6	552.			
2	Total expenses (must equal Part IX, column (A), line 25)	2			594.			
3	Revenue less expenses. Subtract line 2 from line 1	3			942.			
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4			L20.			
5	Net unrealized gains (losses) on investments	5	,					
6	Donated services and use of facilities	6						
7	Investment expenses	7						
8	8 Prior period adjustments							
9	9 Other changes in net assets or fund balances (explain on Schedule O)							
10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,								
	column (B))	10	3,4	46,1	<u> 178.</u>			
Pa	rt XII Financial Statements and Reporting							
	Check if Schedule O contains a response or note to any line in this Part XII							
				Yes	No			
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain on Schedule O.							
2	a Were the organization's financial statements compiled or reviewed by an independent accountant?		2 a		X			
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviews separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis	ed on a						
	b Were the organization's financial statements audited by an independent accountant?		2 b		Х			
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separa							
	basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis							
	c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit review, or compilation of its financial statements and selection of an independent accountant?		2 c					
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.							
3	3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?							
	b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3 b					
3A/				990	(2021)			

SCHEDULE A (Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Employer identification number WASHBURN-NORLANDS LIVING HISTORY CENTER 23-7324567 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after 10 June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on 12 lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.** Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations **q** Provide the following information about the supported organization(s). (i) Name of supported organization (iii) Type of organization (described on lines 1-10 above (see instructions)) (v) Amount of monetary (iv) Is the organization listed (vi) Amount of other support (see instructions) support (see instructions) in your governing document? No (A) (B) (C) (D) (E) Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
Sec	tion B. Total Support						
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	vities, etc. (see ins	structions)			12	
13	First 5 years. If the Form 990 is organization, check this box and	for the organization stop here	on's first, second,	third, fourth, or f	fifth tax year as a	section 501(c)(3)	▶ □
Sec	tion C. Computation of Pu	blic Support P	ercentage				
14	Public support percentage for 20 Public support percentage from)21 (line 6, columi 2020 Schodulo A	n (f), divided by li Part II, line 14	ne 11, column (f)))	14	<u>%</u> %
	33-1/3% support test—2021. If t and stop here. The organization	he organization di	id not check the b	oox on line 13, an	d line 14 is 33-1/3	3% or more, check	this box
b	33-1/3% support test—2020. If the and stop here. The organization	ne organization did	d not check a box	on line 13 or 16a	a, and line 15 is 3	3-1/3% or more, ch	neck this box
17a	10%-facts-and-circumstances te or more, and if the organization the organization meets the facts	meets the facts-a	ind-circumstances	s test, check this	box and stop here	. Explain in Part V	I how
	10%-facts-and-circumstances te or more, and if the organization organization meets the facts-and	meets the facts-a d-circumstances to	ind-circumstances est. The organiza	s test, check this tion qualifies as a	box and stop here publicly supporte	e. Explain in Part V d organization	'I how the
18	Private foundation. If the organi	zation did not che	eck a box on line	13, 16a, 16b, 17a	, or 17b, check th	is box and see inst	ructions ►
BAA						Schedule A	A (Form 990) 2021

Schedule A (Form 990) 2021

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	,,	, , , , , , , , , , , , , , , , , , , ,	· · · /			
Calend	dar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')	116,256.	129,496.	96,199.	123,437.	58,725.	524,113.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose.	63,743.	58,090.	102,814.	6,343.	15,297.	
3	Gross receipts from activities that are not an unrelated trade	63,743.	38,090.	102,614.	0,343.	13,297.	246,287.
4	or business under section 513. Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						0.
	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons	179,999.	187,586.	199,013.	129,780.	74,022.	770,400.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.	0.	0.	0.	0.	0.	0.
c	Add lines 7a and 7b	0.	0.	0.	0.	0.	0.
	Public support. (Subtract line 7c from line 6.)	0.	0.	0.	0.	0.	770,400.
Sec	tion B. Total Support		·			<u>.</u>	
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6	179,999.	187,586.	199,013.	129,780.	74,022.	770,400.
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	49,088.	9,915.	8,550.	11,418.	48,930.	127,901.
_	acquired after June 30, 1975 Add lines 10a and 10b	40.000	0.015	0 550	11 410	40.000	0.
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on	49,088.	9,915.	8,550.	11,418.	48,930.	127,901.
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.
	Total support. (Add lines 9, 10c, 11, and 12.)	229,087.	197,501.	207,563.	141,198.	122,952.	898,301.
	First 5 years. If the Form 990 is organization, check this box and	stop here		third, fourth, or fi	fth tax year as a s	section 501(c)(3)	▶ □
	tion C. Computation of Pul						
	Public support percentage for 20	•	•				85.76 %
	Public support percentage from 2					16	78.99 %
	tion D. Computation of Inv				(0)	1 47 1	11010
17	Investment income percentage for	•	• • •	-			14.24 %
18 19a	Investment income percentage fra 33-1/3% support tests—2021. If t						10.30 %
	is not more than 33-1/3%, check 33-1/3% support tests—2020. If t	this box and stop he organization di	here. The organi d not check a box	ization qualifies a con line 14 or lin	s a publicly suppo e 19a, and line 16	orted organization. is more than 33-1.	
	line 18 is not more than 33-1/3% Private foundation. If the organization		-				_

23-7324567

WASHBURN-NORLANDS LIVING HISTORY CENTER

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe	1		
	the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If 'Yes,' provide detail in Part VI.</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If 'Yes,' complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in Part VI.	9b		
С	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI .	9с		
0a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b		

BAA TEEA0404L 08/31/21 Schedule A (Form 990) 2021

Paı	<u>t IV</u>	Supporting Organizations (continued)			
11	Has t	the organization accepted a gift or contribution from any of the following persons?		Yes	No
		son who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below,			
	the g	overning body of a supported organization?	11a		
		nily member of a person described on line 11a above?	11b		
		6 controlled entity of a person described on line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide detail in Part VI .	11c		
Sec	tion	B. Type I Supporting Organizations			
1	or mo office organ than	the governing body, members of the governing body, officers acting in their official capacity, or membership of one one supported organizations have the power to regularly appoint or elect at least a majority of the organization's ers, directors, or trustees at all times during the tax year? If 'No,' describe in Part VI how the supported inization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers		Yes	No
2	Did that of the bene	the organization operate for the benefit of any supported organization other than the supported organization(s) operated, supervised, or controlled the supporting organization? If 'Yes,' explain in Part VI how providing such fit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the orting organization.	2		
Sec	tion	C. Type II Supporting Organizations			
				Yes	No
1	of ea	a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees ich of the organization's supported organization(s)? If 'No,' describe in Part VI how control or management of the orting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Sec	tion	D. All Type III Supporting Organizations			
1	orgar year,	he organization provide to each of its supported organizations, by the last day of the fifth month of the nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the		Yes	No
	orgar	nization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were organ	e any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported nization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part VI how organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	voice all tir	ason of the relationship described on line 2, above, did the organization's supported organizations have a significant in the organization's investment policies and in directing the use of the organization's income or assets at mes during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played is regard.	3		
Sec	tion	E. Type III Functionally Integrated Supporting Organizations			
1	Check	k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
,		The organization satisfied the Activities Test. Complete line 2 below.			
	吕	The organization is the parent of each of its supported organizations. Complete line 3 below.			
_	吕	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	instru	uctions	s).
2	Activ	ities Test. Answer lines 2a and 2b below.		Yes	No
ć	suppo orgai	substantially all of the organization's activities during the tax year directly further the exempt purposes of the orted organization(s) to which the organization was responsive? If 'Yes,' then in Part VI identify those supported nizations and explain how these activities directly furthered their exempt purposes, how the organization was consive to those supported organizations, and how the organization determined that these activities constituted			
		tantially all of its activities.	2a		
ŀ	more reaso	the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or end the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the cons for the organization's position that its supported organization(s) would have engaged in these activities			
	but fo	or the organization's involvement.	2b		
		nt of Supported Organizations. <i>Answer lines 3a and 3b below.</i>			
á	Did the each	he organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of of the supported organizations? If 'Yes' or 'No,' provide details in Part VI.	3a		
ŀ		ne organization exercise a substantial degree of direction over the policies, programs, and activities of each of its orted organizations? If 'Yes,' describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990) 2021 WASHBURN-NORLANDS LIVING HISTORY CENTER

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 23-7324567

ı a	Type in Non-1 unctionally integrated 303(a)(3) Supporting Organ	IIIIZa	10113	
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust instructions. All other Type III non-functionally integrated supporting organization	t on No	ov. 20, 1970 (explain ir st complete Sections A	n Part VI). See through E.
Sec	tion A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sec	tion B — Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
ā	Average monthly value of securities	1a		
	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
	d Total (add lines 1a, 1b, and 1c)	1d		
•	e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
_ 7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	tion C — Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally inte (see instructions).	grated	Type III supporting or	ganization

BAA Schedule A (Form 990) 2021

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued))	
Sec	tion D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required — provide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.	6	
7	Total annual distributions. Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8	
9	Distributable amount for 2021 from Section C. line 6	9	

10 Line 8 amount divided by line 9 amount		10	
Section E — Distribution Allocations (see instructions)	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021	
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required — <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2021			
a From 2016			
b From 2017			
c From 2018			
d From 2019			
e From 2020			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017			
b Excess from 2018			
c Excess from 2019			
d Excess from 2020			
e Excess from 2021			
		·	

BAA Schedule A (Form 990) 2021 Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

BAA TEEA0408L 08/31/21 Schedule A (Form 990) 2021

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered 'Yes' on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection
Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

WASHBURN-NORLANDS LIVING HISTORY CENTER

				23-7324567
Par	t Organizations Maintaining Donor	Advised Funds or Other	Similar Fu	nds or Accounts.
-	Complete if the organization answ	ered 'Yes' on Form 990, F	art IV, line	e 6.
		(a) Donor advised fund	ds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor are the organization's property, subject to the control of the organization o			
6	Did the organization inform all grantees, donors for charitable purposes and not for the benefit of the properties in page 112.	of the donor or donor advisor, or	for any othe	r purpose conferring
	impermissible private benefit?			iles INO
Par	t II Conservation Easements.	varied Weel on Form 000 F	ا الحدد	. 7
	Complete if the organization answ			e /.
1		· · · · · · · · · · · · · · · · · · ·	<u></u>	tion of a historically important land area
	Preservation of land for public use (for exampl Protection of natural habitat	e, recreation or education)		tion of a historically important land area tion of a certified historic structure
	Preservation of open space		Freservat	tion of a certified historic structure
2	<u> </u>	old a qualified consequation contribu	ition in the for	em of a consequation easement on the
2	Complete lines 2a through 2d if the organization he last day of the tax year.	eid a quaimed conservation contribi		III of a conservation easement on the
	,			Held at the End of the Tax Year
á	a Total number of conservation easements			2a
ŀ	Total acreage restricted by conservation easem	nents		2b
(Number of conservation easements on a certific	ed historic structure included in	(a)	2c
(d Number of conservation easements included in structure listed in the National Register	(c) acquired after 7/25/06, and i	not on a histo	oric 2d
3	Number of conservation easements modified, transtax year ►			
4	Number of states where property subject to conserv	vation easement is located >		
5	Does the organization have a written policy reg			
	and enforcement of the conservation easement			
6	Staff and volunteer hours devoted to monitoring, in		-	
7	Amount of expenses incurred in monitoring, inspec	ting, handling of violations, and en	forcing conser	rvation easements during the year
8	Does each conservation easement reported on and section 170(h)(4)(B)(ii)?	line 2(d) above satisfy the requi	rements of se	ection 170(h)(4)(B)(i) Yes No
9	In Part XIII, describe how the organization repoinclude, if applicable, the text of the footnote to conservation easements.	orts conservation easements in it to the organization's financial state	s revenue an ements that	nd expense statement and balance sheet, and describes the organization's accounting for
Par	Organizations Maintaining Collection Complete if the organization answ	tions of Art, Historical Trevered 'Yes' on Form 990, F	easures, or Part IV, line	r Other Similar Assets. e 8.
1 a	a If the organization elected, as permitted under historical treasures, or other similar assets held Part XIII the text of the footnote to its financial	for public exhibition, education	, or research	statement and balance sheet works of art, in furtherance of public service, provide in E PART XIII
ŀ	o If the organization elected, as permitted under historical treasures, or other similar assets held for following amounts relating to these items:	FASB ASC 958, to report in its republic exhibition, education, or res	evenue state search in furth	ment and balance sheet works of art, erance of public service, provide the
	(i) Revenue included on Form 990, Part VIII, li			
	(ii) Assets included in Form 990, Part X			
2	If the organization received or held works of art, his amounts required to be reported under FASB A	storical treasures, or other similar a SC 958 relating to these items:	assets for final	ncial gain, provide the following
á	a Revenue included on Form 990, Part VIII, line 1	1		
ŀ	Assets included in Form 990, Part X			

Part III Organizations Maintaining Colle	ections of Art, Histo	orical Treasures, or	Other Similar Ass	sets (continu	ed)
3 Using the organization's acquisition, accession, a items (check all that apply):	and other records, check a	ny of the following that m	ake significant use of its	collection	
a X Public exhibition	d Loan	or exchange program			
b X Scholarly research	e Other				
c X Preservation for future generations	_				
4 Provide a description of the organization's collect Part XIII.	tions and explain how they	/ further the organization's	s exempt purpose in		
5 During the year, did the organization solicit or to be sold to raise funds rather than to be ma	intained as part of the o	organization's collection	?		X No
Part IV Escrow and Custodial Arranger line 9, or reported an amount or	nents. Complete if t ı Form 990, Part X,	the organization and line 21.	swered 'Yes' on Fo	ırm 990, Par	t IV,
1 a Is the organization an agent, trustee, custodia	an or other intermediary	for contributions or other	er assets not included		
on Form 990, Part X?				Yes	No
b If 'Yes,' explain the arrangement in Part XIII	and complete the followi	ng table:	г	A	
- Paginning halanga			1.	Amount	
c Beginning balanced Additions during the year					
e Distributions during the year					
f Ending balance					
2a Did the organization include an amount on Fo				Yes	No
b If 'Yes,' explain the arrangement in Part XIII.			•		-
, ,	·	,		L	_
Part V Endowment Funds. Complete if	the organization ar	swered 'Yes' on Fo	orm 990, Part IV, li	ne 10.	
(a) Curren	t year (b) Prior yea	r (c) Two years back	(d) Three years back	(e) Four years	s back
1 a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					
2 Provide the estimated percentage of the curre	ent year end balance (lir	ne 1g, column (a)) held	as:		
a Board designated or quasi-endowment ►	<u> </u>				
b Permanent endowment ►	5				
c Term endowment ► %					
The percentages on lines 2a, 2b, and 2c should 6	equal 100%.				
3 a Are there endowment funds not in the possession	n of the organization that a	are held and administered	I for the	Yes	No
organization by: (i) Unrelated organizations				3a(i)	No
(ii) Related organizations				3a(ii)	<u> </u>
b If 'Yes' on line 3a(ii), are the related organization				. 3b	
4 Describe in Part XIII the intended uses of the	·			. 35	
Part VI Land, Buildings, and Equipmen					
Complete if the organization ans		m 990. Part IV. line	11a. See Form 99	0. Part X. lir	ne 10.
Description of property	(a) Cost or other basis	(b) Cost or other	(c) Accumulated	(d) Book va	
	(investment)	basis (other)	depreciation	(d) Book va	iiuc
1 a Land		160,000.		160	,000.
b Buildings		2,435,160.	372,657.	2,062	,503.
c Leasehold improvements		214,625.		214	,625.
d Equipment		84,775.	84,775.		0.
e Other		37,862.	160.		<u>,702.</u>
Total. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part X, (column (B), line 10c.).		2,474	
BAA			Sched	dule D (Form 990	<i>I) 2</i> 021

	Complete it the organization answered	1 'Yes' on Form 991	u Parr IV line I in See Form 9	190 Part X line 12
(a) Descr	Complete if the organization answered iption of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-o	
(1) Financi	al derivatives	, ,		<u>, </u>
(2) Closely	held equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(l)				
	nn (b) must equal Form 990, Part X, column (B) line 12.)	•	37 / 7	
Part VIII	Investments – Program Related. Complete if the organization answered	l 'Yes' on Form 990	N/A 0 Part IV line 11c See Form 9	90 Part X line 13
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	
(1)		, ,		
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(10) Total. (Colum	in (b) must equal Form 990, Part X, column (B) line 13.) •			
(10) Total. (Colum	Other Assets.	N/A	0, Part IV, line 11d. See Form 9	990, Part X, line 15
(10)	Other Assets. Complete if the organization answered	N/A	0, Part IV, line 11d. See Form 9	990, Part X, line 15
(10) Total. (Column Part IX	Other Assets. Complete if the organization answered	N/A d 'Yes' on Form 990	0, Part IV, line 11d. See Form 9	
(10) Total. (Column Part IX (1) (2)	Other Assets. Complete if the organization answered	N/A d 'Yes' on Form 990	0, Part IV, line 11d. See Form 9	
(10) Total. (Column Part IX (1) (2) (3)	Other Assets. Complete if the organization answered	N/A d 'Yes' on Form 990	0, Part IV, line 11d. See Form 9	
(10) Total. (Column Part IX (1) (2) (3) (4)	Other Assets. Complete if the organization answered	N/A d 'Yes' on Form 990	0, Part IV, line 11d. See Form 9	
(10) Total. (Column Part IX (1) (2) (3) (4) (5)	Other Assets. Complete if the organization answered	N/A d 'Yes' on Form 990	0, Part IV, line 11d. See Form 9	
(10) Total. (Column Part IX (1) (2) (3) (4) (5) (6)	Other Assets. Complete if the organization answered	N/A d 'Yes' on Form 990	0, Part IV, line 11d. See Form 9	
(10) Total. (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8)	Other Assets. Complete if the organization answered	N/A d 'Yes' on Form 990	O, Part IV, line 11d. See Form 9	
(10) Total. (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered	N/A d 'Yes' on Form 990	O, Part IV, line 11d. See Form 9	
(10) Total. (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)	Other Assets. Complete if the organization answered (a) De	N/A d 'Yes' on Form 990 scription	0, Part IV, line 11d. See Form 9	(b) Book value
(10) Total. (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column	Other Assets. Complete if the organization answered (a) De (a) De	N/A d 'Yes' on Form 990 scription	0, Part IV, line 11d. See Form 9	(b) Book value
(10) Total. (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)	Other Assets. Complete if the organization answered (a) De (a) De	N/Ad 'Yes' on Form 990 scription	0, Part IV, line 11d. See Form 9	(b) Book value
(10) Total. (Column Part IX (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column Part X	Other Assets. Complete if the organization answered (a) De (a) De Jumn (b) must equal Form 990, Part X, column (c) Other Liabilities. Complete if the organization answered 'Yes' on F	N/Ad 'Yes' on Form 990 scription B) line 15.)	0, Part IV, line 11d. See Form 9	(b) Book value
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Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per	r Return. N/A	
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total revenue, gains, and other support per audited financial statements	1	
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains (losses) on investments		
b Donated services and use of facilities		
c Recoveries of prior year grants		
d Other (Describe in Part XIII.)		
e Add lines 2a through 2d.	2e	
3 Subtract line 2e from line 1	3	
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b		
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b.	4 c	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.).	5	
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses p	oer Return. N/	A
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	oer Return. N/	A
		A
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		A
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements		A
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		A
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements		A
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. 2 a 2 b		A
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. 2 Donated Services and Use of facilities.	1	A
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. d Other (Describe in Part XIII.). 2 on Form 990, Part IV, line 25: 2 a 2 b 2 c 2 c d Other (Describe in Part XIII.).	1	A
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Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART III, LINE 1A - F/S FOOTNOTE FOR ART, TREASURES, ETC.

THE ART COLLECTION AT NORLANDS CONSISTS OF ORIGINAL FAMILY PORTRAIT PAINTINGS, AS WELL AS THOSE OF OTHER LOCAL DIGNITARIES. THERE IS A SMALL COLLECTION OF CADWALLADER LINCOLN WASHBURN SKETCHES. ARTIFACTS ORIGINAL TO THE WASHBURN FAMILY, MOSTLY FURNITURE OF LOW TO MID-QUALITY MUSEUM ASSESSMENT, HOUSEWARES, & TEXTILES ARE DISPLAYED FOR PUBLIC EXHIBITION AND EDUCATION.

THE COLLECTION AT NORLANDS LIVING HISTORY CENTER FURTHERS THE UNDERSTANDING OF THE BAA

Part XIII | Supplemental Information (continued)

PART III, LINE 1A - F/S FOOTNOTE FOR ART, TREASURES, ETC. (CONTINUED)

LIVES OF THE WASHBURN FAMILY WHICH BUILT AND LIVED AT THE NORLANDS' ESTATE. OTHER ARTIFACTS ARE USED FOR DEMONSTRATION OF HISTORIC RURAL HOMESTEADING AND AGRICULTURAL PRACTICES.

BAA TEEA3305L 08/30/21 **Schedule D (Form 990) 2021**

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 **2021**

Open to Public Inspection

Department of the Treasury Internal Revenue Service

WASHBURN-NORLANDS LIVING HISTORY CENTER

Employer identification number 23-7324567

FORM 990. PART I. LINE 1 - ORGANIZATION MISSION OR SIGNIFICANT ACTIVITIES

OUR MISSION IS TO PRESERVE THE HERITAGE AND TRADITIONS OF RURAL LIFE IN MAINE'S PAST, TO CELEBRATE THE ACHIEVEMENTS OF LIVERMORE'S WASHBURN FAMILY, AND TO USE LIVING HISTORY METHODS TO MAKE VALUES, ACTIVITIES, AND ISSUES OF THE PAST RELEVANT TO PRESENT AND FUTURE GENERATIONS.

FORM 990, PART III, LINE 1 - ORGANIZATION MISSION

OUR MISSION IS TO PRESERVE THE HERITAGE AND TRADITIONS OF RURAL LIFE IN MAINE'S PAST, TO CELEBRATE THE ACHIEVEMENTS OF LIVERMORE'S WASHBURN FAMILY, AND TO USE LIVING HISTORY METHODS TO MAKE VALUES, ACTIVITIES, AND ISSUES OF THE PAST RELEVANT TO PRESENT AND FUTURE GENERATIONS.

FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

THE 990 IS CIRCULATED TO THE EXECUTIVE COMMITTEE AND EXECUTIVE DIRECTOR FOR APPROVAL.

FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT THE BOARD OF TRUSTEES MET BEFORE HIRING THE ED AND DISCUSSED COMPENSATION. DISCUSSION, A VOTE WAS TAKEN AND THE COMPENSATION WAS FINALIZED.

FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE NO OTHER DOCUMENTS AVAILABLE TO THE PUBLIC.

2021	FEDERAL	WORKS	HEETS		PAGE 1		
CLIENT WASHBURN WAS	HBURN-NORLANI	OS LIVING I	HISTORY CE	ENTER	23-7324567		
8/30/22 RENTAL INCOME WORKSHEET					10:29AM		
FORM 990 GROSS RENTAL INCOME EXPENSES				\$	870.		
TOTAL EXPENSES				\$	0.		
		NET F	RENTAL INC	OME OR LOSS <u>\$</u>	870.		
COMPUTATION OF COST OF GO	OODS SOLD (FOR	M 990)					
1. INVENTORY AT START OF YEAR 2,154. 2. PURCHASES 1,378. 3. COST OF LABOR 0. 4. ADDITIONAL 263A COSTS 0. 5. OTHER COSTS 0. 6. TOTAL (ADD LINES 1 THROUGH 5) 3,532. 7. INVENTORY AT END OF YEAR 2,154. 8. COST OF GOODS SOLD (SUBTRACT LINE 7 FROM LINE 6) 1,378.							
FORM 990, PART III, LINE 4E PROGRAM SERVICES TOTALS							
	PROGRAM SERVICES TOTAL	FORM 99	90	SOURCE			
TOTAL EXPENSES GRANTS REVENUE	167,954. 0. 27,922.		O. PART	IX, LINE 25, CO IX, LINES 1-3, VIII, LINE 2, C	COL. B		
FORM 990, PART IX, LINE 24E OTHER EXPENSES							
	(A <u>TOT</u>		(B) PROGRAM SERVICES	(C) MANAGEMENT & GENERAL	(D) <u>FUNDRAISING</u>		
AUXILARY EVENT EXP BANK FEES & INTEREST BOOKS/JOURNALS/SUPPLIES LICENSES & FEES OTHER PROGRAM EXPENSES POSTAGE AND SHIPPING PRINTING AND PUBLICATIONS		106. 817. 739. 321. 947. 306. 52.	106 94 379 74 947 10	. 482. . 221. . 239. . 86. 52.	241. 139. 8. 210.		
	TOTAL \$	<u>3,288.</u> \$	1,610	<u>\$</u> 1,080.	<u>\$ 598.</u>		